

SBRI Healthcare Programme

An NHS England funded initiative delivered with support from the Academic Health Science Networks

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Agenda 27 July, 2017

9.00	Registration & refreshments
9.30	Welcome & scene setting - Linda Magee, Executive Director, Industry & Wealth, GMAHSN (Chair)
9.40	Clinician's overview: what is the unmet need? - Mr David Shackley, Medical Director, Cancer Vanguard & Professor John Radford, Research Director, Christie Hospital
10.20	Q&A session with clinicians
10.40	Overview of SBRI Healthcare programme & how to make a successful application - Joop Tanis, SBRI Healthcare Director, HEE
11.15	SBRI Healthcare Funding: Company Case Study - Gordon Barker, CEO, Microbiosensor
11.30	Final Q&A until 11.45 followed by networking
12.00	Close

Academic Health Science Networks

15 Academic Health Science Networks (AHSNs)
Networks across England

 Licensed and mainly funded by NHS England

- Promoting innovation in healthcare
- Disseminating innovation from the UK and beyond
- Improving care across whole systems
- Providing access to the NHS for industry
- Creating wealth and health























Our prevention projects are taking place across the



Vanguard locations

Greater Manchester

and Eastern Cheshire

Eastern Cheshire





Cancer Call How?

Three sub-themes have been identified:

- Screening,
- Earlier Diagnosis and
- Faster Diagnosis

The call has been developed from the work of national bodies including NHS England, Cancer Research UK and NICE and the co-sponsoring AHSN teams; while there are identified three sub themes, this competition has a single-entry point.

Why?

What if technology could facilitate better screening methods and improve the uptake of screening in targeted populations?

effectively?

gene

redis

What if we could diagnose patients with vague or What if we d non-specific symptoms of cancer earlier and more effectively ' effectively? populations benefit from screening ? in targeted What if patients What i What if technology could improve and cou with vague accelerate the diagnosis of cancer in patients? What if we symptoms were targe could target screer better informed? the cancer by survivor analys. invar What if What if digital population fami more history

technology could deliver better diagnostic technologies? are harder to

What if could be repurposed for other

technologies could accelerate the diagnostic

What if Process digital interpretatio acceletated (e.g. with artificial

technologies widely used data and between clinicians

What if there were increased patient stratification and monitoring?

appropriate (or no) treatment?

and beyond



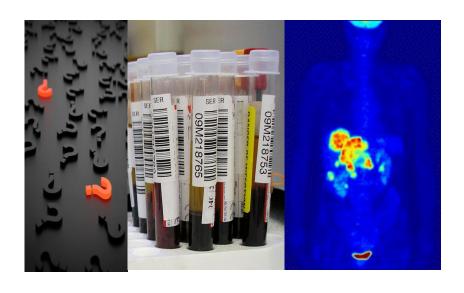
Mr David Shackley

Medical Director of Greater Manchester Cancer; Clinical Lead for Cancer at the Manchester Academic Health Science Centre and Urological Surgeon at Salford Royal NHS Foundation Trust

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Cancer Call SBRI July 2017







Cancer is a "burning platform" for the NHS

NORTH AND EAST

- 10 years after a national cancer plan and cancer networks, UK still has ~10% worse survival than W Europe - only catching up in breast.
- Cancer will affect 1 in 2 of those born after 1960
- Cancer is the biggest killer at all ages 130,000 deaths/yr.
- Number of people living with and beyond cancer will increase from 2.5million in 2015 to 3.4 million in 2030.
- >50% 10 year survival
- 70% of cancer patients have 1 or more Long
 Term Conditions, 29% have 3 or more

Breast cancer

5-year survival changes, 1995-1999 to 2005-2007

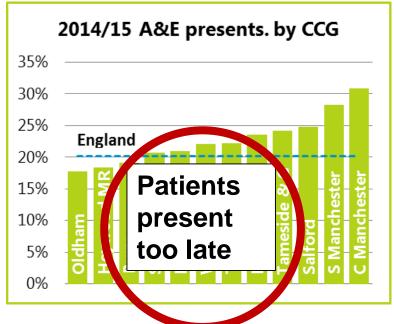


Bowel cancer

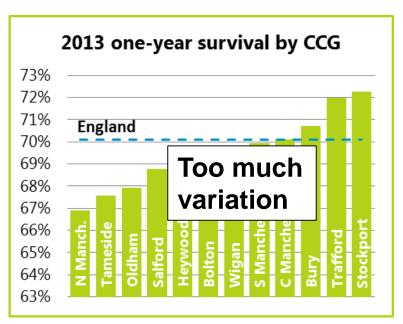
5-year survival changes, 1995-1999 to 2005-2007







System challenges





Current Focus

TREATMENT SCOPE Education Healthcare Services Industry Research Living with and Cancer **Early Early** prevention diagnosis intervention beyond cancer





Cancer Strategic Shift – CANCER

VANGUARD & other partners

PREVENTION & EARLY DETECTION TREATMENT

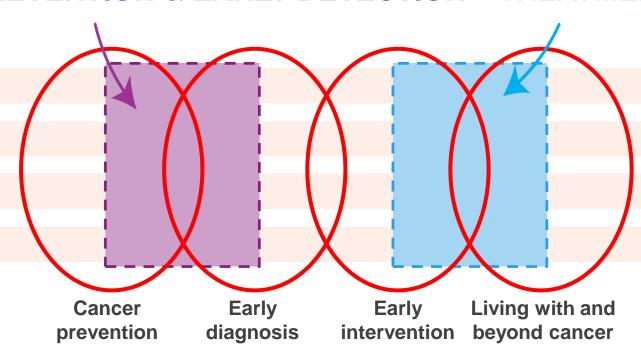
SCOPE

Education

Healthcare Services

Industry

Research

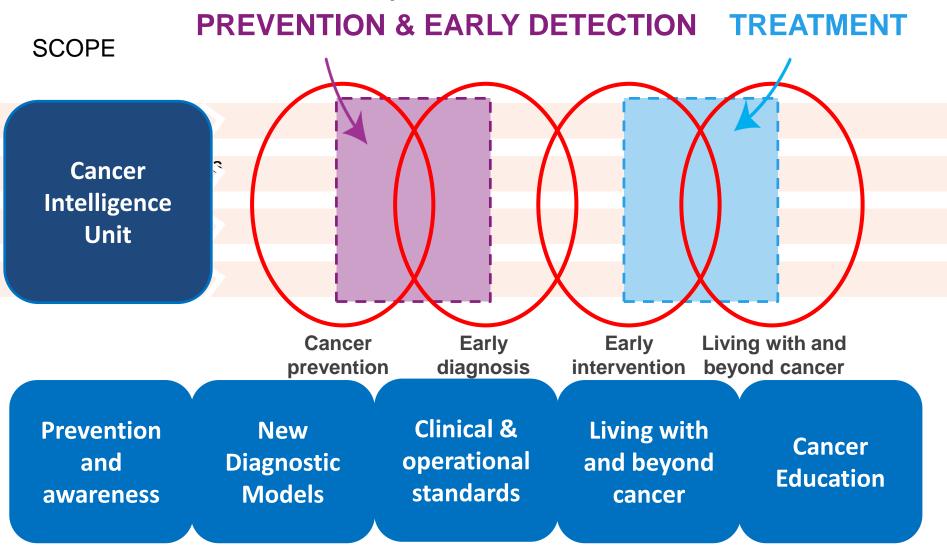


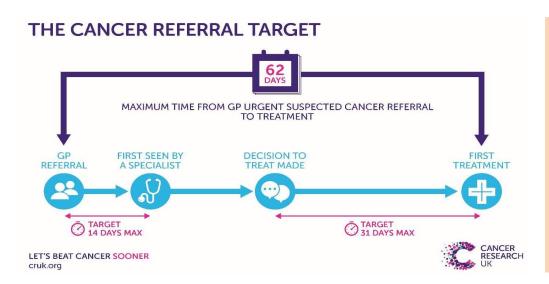




Cancer Strategic Shift – CANCER

VANGUARD & other partners





28 day target

Time:
Referral to telling a patient they do or do not have cancer







Multi-disciplinary/
one stop clinics

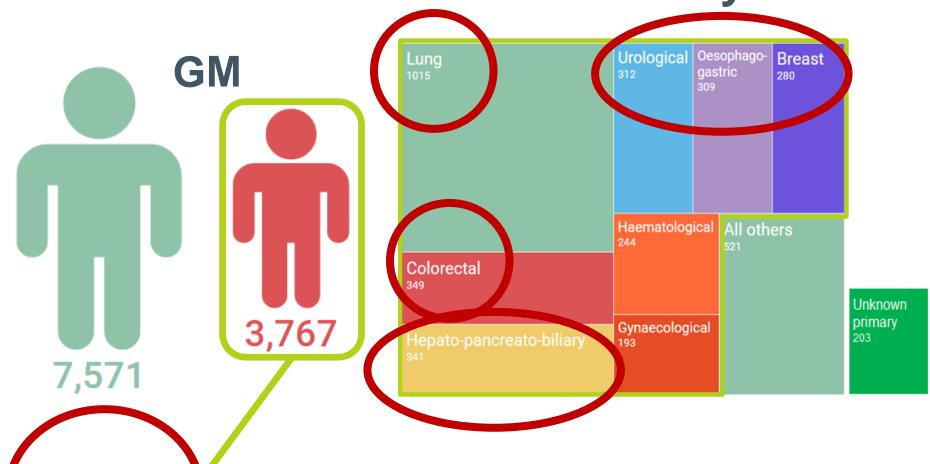
Greater networking between diagnostic services

Streamlined effective decision making – MDT reform

Greater Manchester System Cancer Plan – Priorities

- We will reduce adult smoking rates to 13% by 2020
 One in five adults in Greater Manchester still smoke nearly a decade after smoking was banned in enclosed public places in England.
- We will increase one-year survival to more than 75% by 2020
 Our rate of survival one year after cancer diagnosis is rising steadily but still has a way to go to match the best in England and beyond.
- We will prevent 1,300 avoidable cancer deaths before 2021
 We have some of the highest rates of avoidable cancer deaths in the country matching the national average will save hundreds of lives.
- 4. We will offer class-leading patient experience, consistently achieving an average overall rating of 9/10 in the national survey Our patients report good experience compared to other conurbations with an average overall rating of 8.76 in 2015, but there remains room for improvement.
- We will continue to exceed the national standard for starting treatment within 62 days of urgent cancer referral Working as a system we have met the 62-day standard for a number of years, but we want to keep reducing the amount of time people wait to start their treatment
- 6. We will ensure that the elements of the Recovery Package are available to all appropriate patients by 2018

Annual cancer deaths under 75y



49.8% vs. England's 46.7%

Preventing Avoidable Deaths

- Prevention particularly smoking
- Public awareness –
 20,000 cancer champions
- Screening improved uptake
- 4. Risk-based targeting –e.g. lung health check
- New/ streamlined diagnostics e.g. MDCs

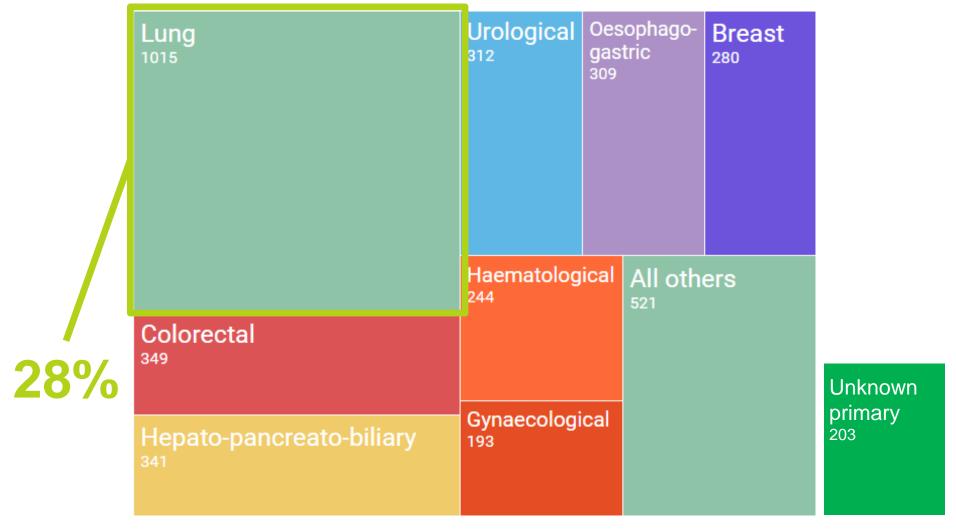
Reducing Variation

- 1. Primary care education
- 2. Refresh co-produced clinically-led specificatns
- 3. Radiology/ pathology digital virtual networks

Improved experience

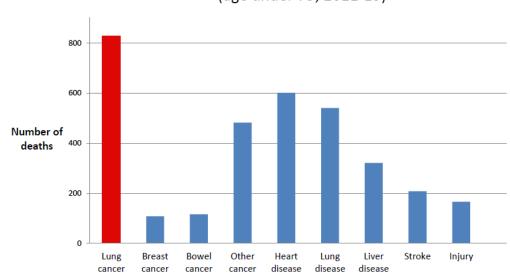
- 1. Recovery package
- 2. Real-time user feedback
- 3. Better information/ tools
- 4. Personalised after-care

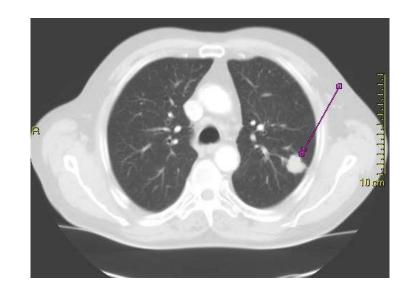
GM cancer deaths under 75 by pathway



Causes of premature death: Manchester

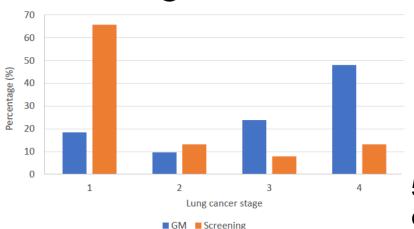
(age under 75; 2011-13)





Earlier and better diagnosis - screening





GM Cancer Plan: Prevent 1300 avoidable cancer deaths

5 fold reduction in stage 4 disease; 79% early stage disease; 1 cancer per 33

COONC

Costs of early vs late diagnosis

Average NHS colon cancer patient would incur approximately: £3,400 Early stage diagnosis 50 **VS** £12,500 40 1/5 SEC

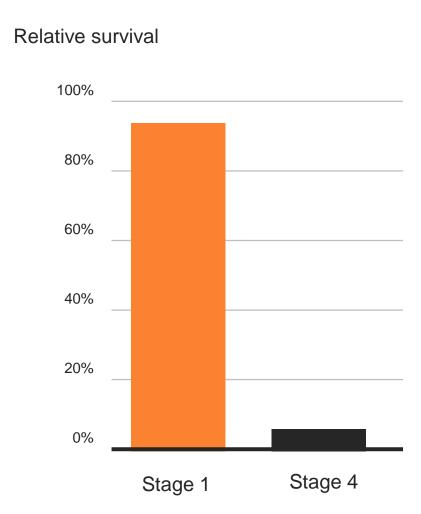
Source: Incisive Health, Saving lives, averting costs. 2014, Cancer Research UK

Late stage diagnosis

Survival rates in bowel cancer

When bowel cancer is diagnosed at the earliest stage, more than 9 out of 10 people survive at least 10 years

However, if diagnosed at late stage survival rate is fewer than 1 in 10 people



(1) Screening

What if technology could facilitate better screening methods and improve the uptake of screening in targeted populations?

What if we could more effectively target the populations that may benefit from screening?

What if we could improve the uptake of cancer screening in targeted populations?

What if we could improve cancer screening technologies?

What if we could target the cancer survivor population more effectively? What if we could initiate targeted screening by analysing family history and genetic predisposition to cancer?

What if we could identify patients at higher risk of cancer (e.g. bowel, breast or lung cancer)?

What if remote screening services were more widely available (e.g. self sampling methods)?

What if screening methods were less invasive or more "patient friendly"?

What if there were screening tests for a wider range of cancers?

What if there were a greater ability to determine cancer risk?

(2) Earlier Diagnosis

What if we could diagnose patients with vague or non-specific symptoms of cancer earlier and more effectively?

What if patients with vague symptoms were better informed?

What if there were better diagnostic technologies or wider access to existing technologies?

What if patients had a better understanding of possible symptoms?

What if patients with vague symptoms sought and could access help earlier?

What if existing technologies could be adapted for earlier diagnosis?

What if there were DNA, or other biomarker, based diagnostic tests for lung, bowel and prostate cancer?

What if there were wider access to imaging or diagnostic technologies in primary care or the community?

What if lung, oesophageal ovarian or pancreatic cancers could be detected earlier?

(3) Faster Diagnosis

What if technology could improve and accelerate the diagnosis of cancer in patients

What if technology could deliver better diagnostic technologies?

What if digital technologies could accelerate the diagnostic process?

What if there were increased patient stratification and monitoring?

What if there were diagnostic technolgies for cancers which are harder to diagnose?

What if current diagnostic technologies could be repurposed for other cancers?

What if the interpretation of results could be acceletated or automated (e.g. with artificial intelligence)?

What if digital technologies were more widely used to transfer data and images between clinicians (e.g. pathology)? What if patients could be better stratified for appropriate (or no) treatment?

What if there were better support, management and monitoring for those living with and beyond cancer?



Professor John Radford

Professor of Medical Oncology, Director of Research at the Christie Hospital, Manchester; Clinical Lead for the Manchester Cancer Research Centre and Clinical Academic Section Lead at the Manchester Academic Health Science Centre

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Earlier Diagnosis

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Scenario 1

Fact: Too few cancers are diagnosed when at an early stage

 Cure rates are inadequate and costs to the health economy are unnecessarily high

Scenario 1 – possible industry solution

 Risk model integrating lifestyle and genomic factors factors developed and made easily accessible to the public

 Benefit: the public provided with a personalised risk profile capable of informing their decision making

Faster Diagnosis

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What if technology could deliver better diagnostic technologies?

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Screening

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Scenario 5

 Fact: Second cancers of the breast are far more common in patients cured who have received radiotherapy to the chest for a first cancer

 Screening programmes exist for women but how can screening take-up be maximised?

Scenario 5 – possible industry solution

Smart phone prompting service

 Benefit: breast screening take-up enhanced and survival improved because of detection of smaller and more curable cancers

Scenario 6

 Fact: the number of cancer survivors is increasing rapidly and in addition to second cancers there are several other late treatment toxicities which undermine quality and duration of survival

 This is creating an increasing burden on hospital services. How best to integrate and manage their care?

Scenario 6 – possible industry solution

 Population based system developed integrating known risks from treatment received, previous medical history (GP records), genomic data to devise web-based, individualised "lifestyle prescription"

 Benefit: bespoke web based advice and intervention programme which can interact with cancer survivor,
 GP and specialists to optimise cancer survivor care

Conclusions

- Numerous and diverse issues to solve
- Novel approaches are likely to form at least part of the answer
- Patients, cancer professionals and industry can become partners in working towards a common goal of revolutionising the way in which we manage cancer
- This partnership utilising the NHS platform can lead international efforts in the field



SBRI Healthcare Programme

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Clinical Q&A

www.sbrihealthcare.co.uk

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Joop Tanis

BD and SBRI Healthcare Director, HEE

How SBRI works & what it has delivered

joop.tanis@hee.co.uk

















SBRI is a pan-government, structured process enabling the Public Sector to engage with innovative suppliers:

- ✓ Helping the Public Sector address challenges
 - Using innovation to achieve a step change
- ✓ Accelerating technology commercialisation
 - Providing a route to market
- ✓ Support and the development of Innovative companies
 - Providing a lead customer/R&D partner
 - Providing funding and credibility for fund raising













SBRI Key features

- ✓ 100% funded R&D
- ✓ Operate under procurement rules rather than state aid rules
- ✓ UK implementation of EU Pre-Commercial Procurement
- ✓ Deliverable based rather than hours worked or costs incurred
- Contract with Prime Supplier
 - ✓ Who may choose to sub contract but remains accountable
- IP rests with Supplier
 - ✓ Certain usage rights with Public Sector Companies encouraged to exploit IP
- Light touch Reporting & payments quarterly & up front















Things to Note

- Any size of business is eligible
- Other organisations are eligible as long as the route to market is demonstrated
- All contract values quoted INCLUDE VAT
- Applications assessed on Fair Market Value
- Contract terms are non-negotiable
- Single applicant (partners shown as sub contractors)
- Applicants must fully complete the application form













Eligible costs (all to include VAT)

- Labour costs broken down by individual
- Material Costs (inc consumables specific to the project)
- Capital Equipment Costs
- Sub-contract costs
- Travel and subsistence
- Other costs specifically attributed to the project
- Indirect Costs:
 - General office and basic laboratory consumables
 - Library services/learning resources
 - Typing/secretarial
 - Finance, personnel, public relations and departmental services
 - Central and distributed computing
 - Cost of capital employed
 - Overheads

















www.innovateuk.org/sbri

website contains details of all SBRI competitions

































SBRI Process

AHSN led - typically undertaken by clinicians – service driven AHSN led -Workshops with industry to support understanding

PHASE 1: Typically 6 months – max of £100k PHASE 2: Typically 12 months – milestones agreed & monitored

PHASE 3: Typically 12 months – milestones agreed & monitored

Problem Identification

Open call to Industry

Feasibility Testing Prototype development Pathway testing & Proof of Value pen Procurement

Due diligence & contracts

















New Competition July 2017

Competition launch: 25 July 2017

Closing Date: Noon 6th September

Briefing Events: 25th July - London

26th July – Nottingham

Leeds

27th July - Manchester

Technical Assessments: September 2017

Clinical Assessments: September 2017

Interview panels: October 2017

Contracts awarded: November 2017















SBRI Healthcare is an NHS England programme funding potential solutions to address unmet healthcare needs



OUR YEAR IN NUMBERS

6 new clinicallyled competitions where NHS needs have been articulated for business to respond to

£17.5m





applications from industry assessed and supported or feedback given

FOUR YEARS OF DELIVERY

£57m total funds awarded











160 finalised agreements with companies

20 products already on the market with ready to come to market in the next 12 months



40 patents, copyrights, trademarks and scientific publications applied for or awarded





















companies exporting their products to international markets

SELF-CARE • FREEDOM • PEACE OF MIND •

IMPACT FOR PATIENTS

Polyphotonix

The Noctura 400 is a sleep mask that uses light therapy to treat diabetic retinopathy. The alternative treatments are much more invasive and unpleasant for patients.

INDEPENDENTLY AUDITED BY HEALTH ECONOMISTS

2012-13 **£510m** potential saving and potential to impact **23m** patients

2013-14 **£424m** potential saving and potential to impact **4m** patients

2014-15 **£299m** potential saving and potential to impact **1.9m** patients

"

When I was first diagnosed with retinopathy, it was very much doom and gloom. No one could tell me that I would definitely still be able to see my children in 10 years' time. Now, I finally feel hopeful again. I just wish I'd known about the mask earlier before the damage to my eye happened.

Neil, London

POLYPHOTONIX





I believe passionately that patients, on a daily basis, are solving problems and finding solutions to everyday problems. Thanks to _____ SBRI I have the opportunity to take my patient-led innovation and help improve the lives of other patients and also make it easier for healthcare professionals to manage us remotely. SBRI has been the catalyst to drive forward and get our device embedded within the NHS system and I am incredibly grateful for the opportunity. The hard work starts now.

Michael Seres, CEO and patient

I had my first stoma aged ten. Everyday life as a teenager is difficult enough let alone having to tell your friends that you have got this added extra attachment...I was forever worried about if people could see the bag and worried about leaks. I never slept because I was so worried about it overfilling and messing the bed. The sensor would improve my life because it would stop leaks, it would stop the anxiety of going out.

Amy Louise Grime, Crohn's patient



11 Health

Michael Seres is an ostomy (stoma) patient and wanted to find a better way of knowing if the ostomy bag is full. He developed the Ostom-I Alert sensor and is now CEO of 11 Health to further develop and market the product.



INVESTMENT • JOBS • ECONOMIC GROWTH

IMPACT FOR BUSINESS AND THE ECONOMY

Cupris

Cupris have developed an otoscope (for ear examination) that clips to a smart phone and then supports the diagnoses of ear conditions and hearing loss. They have successfully used their SBRI funding to leverage additional investment, including nearly £500,000 through crowd-funding. They are also running tests in Malawi and Nepal with additional trials planned in India, Cambodia and East Africa.

Total award: £926,990

"The reason I invested in Cupris is I believe in projects that can deliver both a financial and social return. Cupris has a great team, a great mix of skills, a great track record. The product is brilliantly designed; it's very simple, very easy to use, but also very cost-effective. So that will deliver the financial return. On top of that is can be used in remote rural areas, in developing countries by people who have no previous experience, no skills in using it, and that's what will deliver a massive social return."

Stephen Dawson Impetus and Jacana Venture Partnership





ECONOMIC EFFECTIVENESS

68 SBRI-backed companies responded to researchers quantifying the impact of SBRI Healthcare since 2008. Some results from these 68 respondents:

57

had recruited staff

17

are already selling – most of the others estimate they will be selling within two years

9

are exporting

£37m

additional investment had been secured

47

patent applications pending

19

patents awarded







EMPOWERED PATIENTS • SURGERY •

IMPACT FOR CLINICIANS AND THE NHS

Docobo



Building Partnership working with Docobo has promoted innovation in health and care pathways which is key to transformation at Crawley, Horsham and Mid Sussex Clinical Commissioning groups.

It is about system transformation rather than just service.

Risk profiling has not only allowed to work intelligently around individual patient needs but also helped to target care adding effectiveness and efficiency.

In addition to this, collaborative cross sector conversations are enabled to integrate care, promoting a culture shift which is essential for joined up care.

Dr Laura Hill - Clinical Director, Crawley CCG

Docobo has developed a range of remote digital solutions to help the NHS and patients to improve healthcare. Their ARTEMUS-ICS™ system is breaking new ground with SBRI

Healthcare funding. The new elements of the system will enable more accurate segmentation of the population to target and deliver care more efficiently. It also tracks and reports patient outcomes. Designed specifically for integrated care communities, the new system is adding Social Care, Community, Mental Health and Ambulance data to the present GP and Acute information. This comprehensive population data will provide care planners and co-ordinators with analysis at population, geographic and individual levels and provide management with cross-sector cost analysis (including at patient/client level). The data can be 'sliced and diced' to deliver all manner of information enabling multi-disciplinary teams to analyse their local communities' health needs.

Crawley, Horsham and Mid-Sussex CCGs sought the Docobo solution for their award winning Proactive Care programme – which was designed as a new way of caring for those with complex health and social care needs. They have been working with Docobo to design the software that identifies patients who are at higher risk of their health worsening and being admitted to hospital. Collaborative development of the new system is set to produce the functionality needed by the CCGs to optimise their integrated care programme.



24 NHS needs clearly articulated and specified for industry

Over 72 expert managers and clinicians were engaged in the assessment of company proposals



15 AHSNs support the SBRI programme by identifying areas of need that the NHS has prioritised Over 30 companies have initiated clinical trials





"





Scotland & N Ireland Radisens, Edixomed,

AHSN/SBRI companies

Grter Manchester & NW Coast

- Sky Med, Rapid Rhythm, Veraz North East & North Cumbria Polyphotonix Ltd

Yorks & Humber Halliday James Ltd **East Midlands**Monica Healthcare Ltd,
Astrimmune Ltd

West Midlands

SensST Systems, Just Checking Ltd

West of England

SentiProfiling, My mHealth, HandAxe CIC

Wessex

CreoMedical, Morgan Automation

South West Frazer Nash

Oxford -

Fuel 3D, Oxford Biosignals, Message Dynamics

Eastern -Aseptika,

Bespak, TwistDX

S.London, Imperial, UCLP

ABMS, Therakind, uMotif

Kent, Surrey & Sussex

Anaxsys, InMezzo











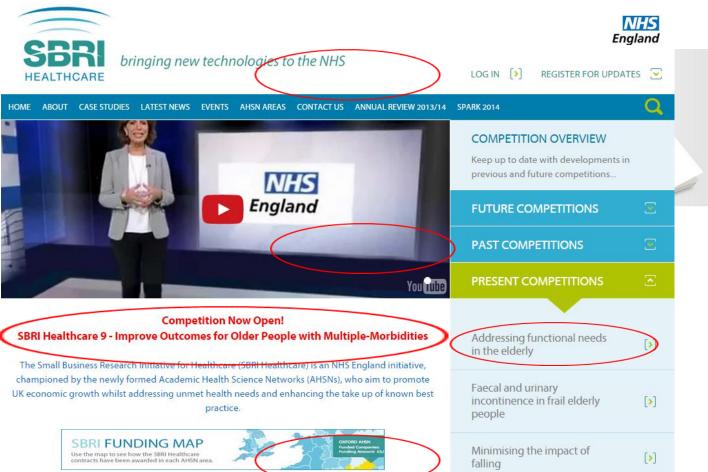






Application Process

www.sbrihealthcare.co.uk





















Home » A-0014

A-0014 (A-0014)

This submission is in stage **Active Applications** with a status of **Active** It was last updated at: 06/16/2015 01:55:24 PM.

Active Applications

Task	Status	Actions
Download of Application Guidance	INCOMPLETE	Start

Application Summary

INCOMPLETE

Start



Progress

This submission is 0.0% complete. You still need to:

- · Complete task "Download of
- Application Guidance"
- Complete task "Application

Summary"

- · Complete task "Company Details"
- Complete task "SBRI Application

Form"

- Complete task "Declaration"
- Submit

Members

Nicholas Offer (Owner)



Æ Edit Members

















Language	English	•	Go
	0%		$\overline{}$

SBRI Application Form

Required fields are noted with an *

1) Description of Proposed Idea/Technology *

Please provide a brief description of your proposed idea/technology and how this addresses the customer need, market and patient problems. Include how you plan to engage key stakeholders in Phase 1. Please consider defining the market/patient you plan to address; the implications, size, cost of the problem and market. Outline your solution and how it meets the market/patient needs, including the needs described in the competition category brief, how it could be implemented, cost of doing so and any other matters arising from its adoption. To support this description you may upload an image file by using 'Upload Proposal Document(s)' Task, which is available from the Main Application task menu. (500 word limit)

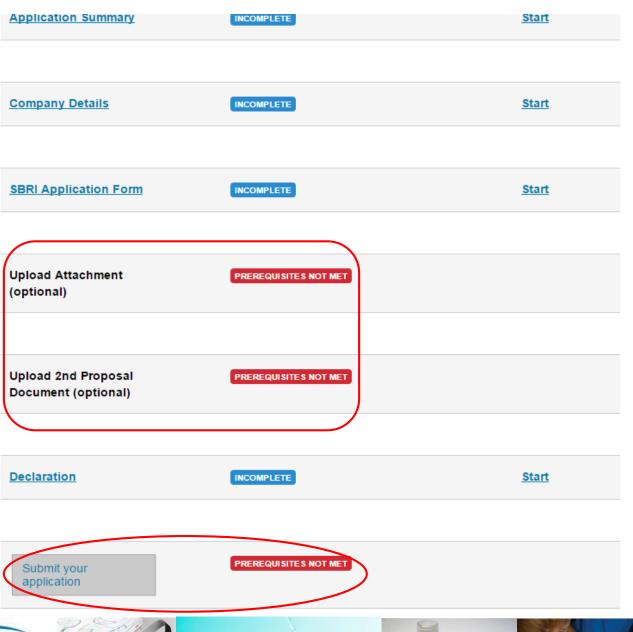
2) Technical Project Summary *

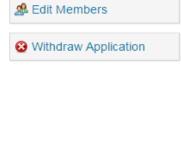
Please give a short assessment of the key technical cha how they will be met. In addition, please provide a sh

Save Progress

Check Form & Next Page

l be overcome. List the key technical deliverables and





Add Member









Assessment Phase Timelines

- Close competition, noon on 6th September
- Review compliance (Early September)
- Assessment packs assigned and issued to Technical Assessors (Early September)
- Each application reviewed & scored by Technical (early September)
- Assessment of long-list applications at panel meeting involving clinical leads (mid September)
- Production of rank ordered list for interview (late September)
- Interview panels to select final winners (October)
- Draft and issue contracts (November)
- Publish contracts awarded (November)
- Feedback to unsuccessful applicants (throughout, but latest November)











Assessment Criteria

- 1. What will be the effect of this proposal on the challenge addressed?
- 2. What is the degree of technical challenge? How innovative is the project?
- 3. Will the technology have a competitive advantage over existing/alternate technologies that can meet the market needs?
- 4. Are the milestones and project plan appropriate?
- 5. Is the proposed development plan a sound approach?
- 6. Does the proposed project have an appropriate commercialisation plan and does the size of the market justify the investment?
- 7. Does the company appear to have the right skills and experience to deliver the intended benefits?
- 8. Does the proposal look sensible financially? Is the overall budget realistic and justified in terms of the aims and methods proposed?















Key Points to Remember

- Research and define the market/patient need
- Review the direct competitor landscape and make sure you define your USP
- Consider your route to market, what is the commercialisation plan? Do you know who your customer will be, how will you distribute, how much will you charge for the product/service?
- How will the project be managed (what tools will you use, how will the team communicate etc)
- Provide a clear cost breakdown
- Make sure you answer all of the questions in sufficient detail
- Try not to use too much technical jargon, sell the project in terms the NHS will understand (outcomes, benefits to patients etc)











Contact Us

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01223 257271

Joop Tanis/Chris Warwick

Health Enterprise East - SBRI Healthcare Programme Management sbrienquiries@hee.co.uk 01223 928040

www.sbrihealthcare.co.uk
@sbrihealthcare

























Gordon Barker

CEO, Microbiosensor

www.sbrihealthcare.co.uk

















Rapid Diagnostics for Improved Patient Care Our current **reactive** infection diagnosis system is failing key patient groups...

Infection control is the key issue for vulnerable patient groups:

- Exposes patients to unnecessary risk
- Results often arrive "48h too late"
- Prone to antibiotic misuse









Microbiosensor is helping build a faster more **pro-active** healthcare system, that is delivered at the point of care





How SBRI Funding Helped From concept to working prototype

It's good money

- Quick process, minimal hassle, significant sums
- Fixed budget but flexibility between cost items as plans evolve
- No IP strings beyond commitment to commercialise & benefit NHS

But its not just about the money

- Each call starts with an identified clinical / market need
- Discipline of Q-reporting against financial & technical goals
- Feedback & input from PMs who understand the clinical space
- Raised company / project profile / networking / sign-posting around NHS



Phase-1 Case Study: Current UTI Programme

Faster / Better

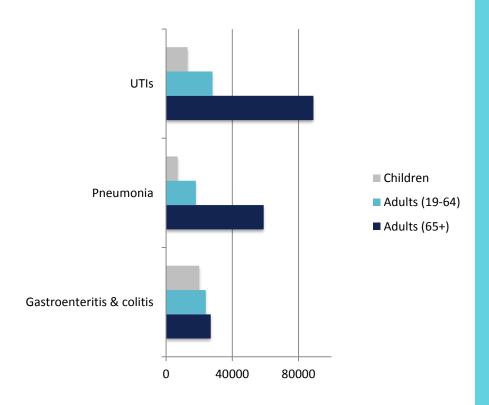
Time savings / improved patient care

£

Save NHS money by reducing hospitalisations

Identified Clinical Needs

e.g. HSCIC stats on UTIs

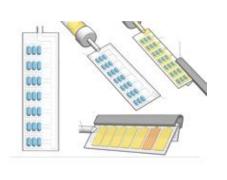


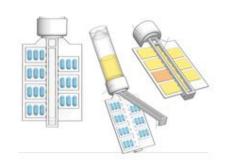
Core market research & key numbers already there



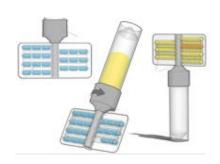


£100K: From Concept to Feasibility Studies Iterative "fail-early" selection process







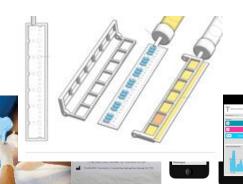




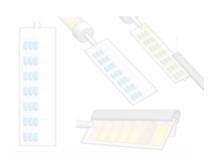


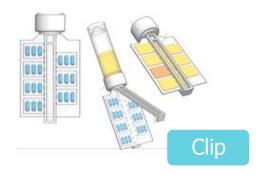






Selecting the Fittest Designs Patient / user input is key



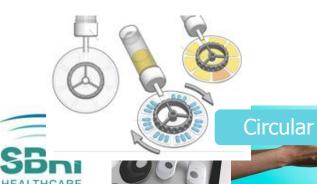










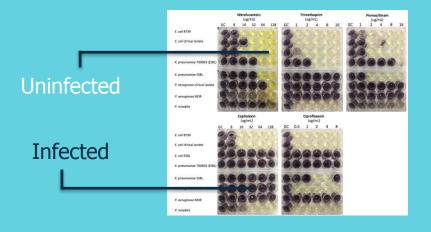








Feasibility Studies: Performance with clinical samples



Spiked samples: POC antibiotic sensitivity analysis











Phase-2 Case Study: Renal Health Programme

Faster / Better

Time savings / improved patient care

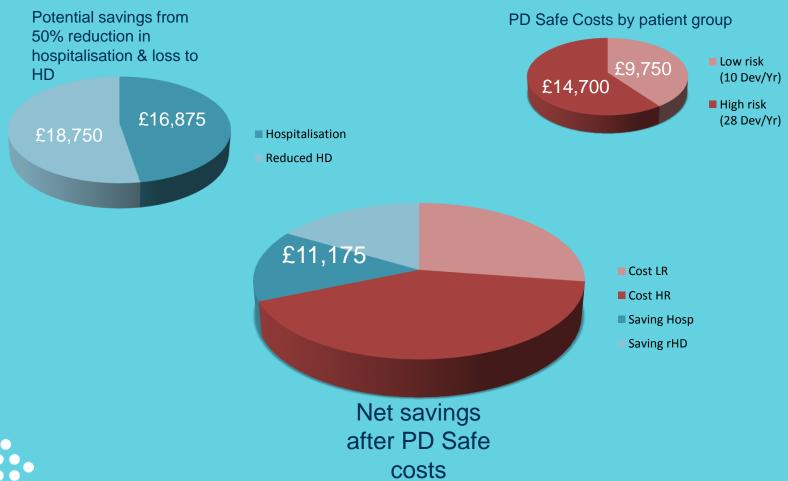


Empowers patients to manage their own condition



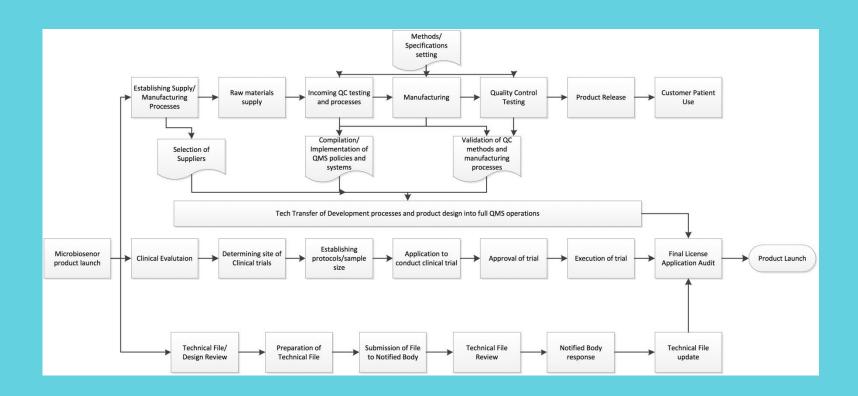
Saves NHS money by reducing hospitalisations

Health Economics Per NHS clinic savings



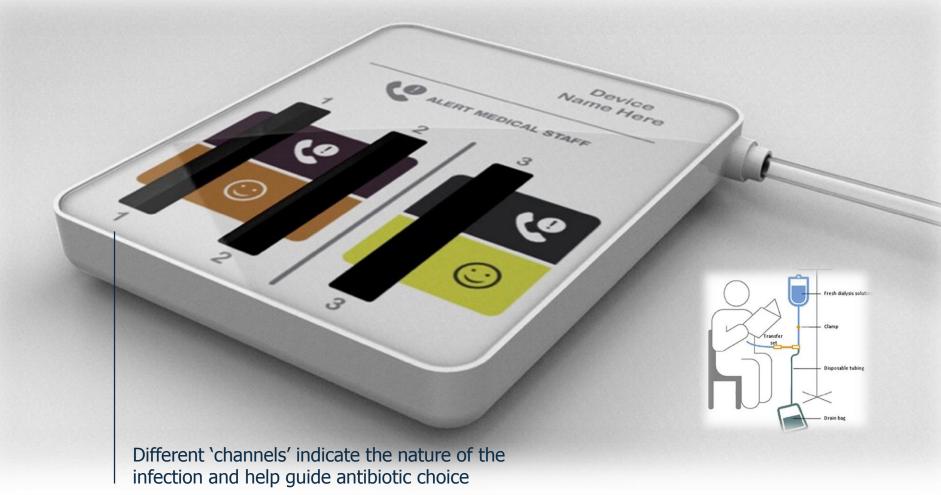


Manufacturing & Product Approval BOM, ISO13485, Device Classification



Phase-1: £100K from concept to lab prototype

Phase-2: £980K from lab prototype to product prototype













Summary of our Experience SBRI "Best of both" combo of VC & grant funding Targeted investment

- Addresses a funding market gap between grants & VC money
- · More flexible than either: focus on problem solving
- Staged investment, product-oriented
- Starts from identified clinical needs
- Professional PM oversight / input

Steep learning curve

- Patient / end user input extremely valuable
- Clinical studies require careful planning & constant monitoring
- R&D only half the battle: manufacturing & health economics key
- Problems will arise: ID them early & focus on solving them!





SBRI Healthcare Programme

An NHS England funded initiative delivered with support from the Academic Health Science Networks

Final Q&A

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